Malo Solutions

Steve Milijasevic, P.Eng.

Digital Adoption Plan

About Me

Steve brings nearly 25 years of experience in engineering and operations management. He has held positions spanning the automotive and aerospace industries, with responsibilities that range from program management of large-scale multi-site launches, to running manufacturing facilities with hundreds of millions of dollars in revenue.

Geographically, he has worked in various locations in SW Ontario, as well as the Michigan area. Through this time, he has been brought in on numerous occasions to turn around failing businesses. To accomplish this, he has commonly needed to focus on increasing robustness of process/systems, development of financial/operational/employee related KPIs, utilization of financial and operational data to prioritize corrective actions, and engage with employees to ensure buy-in and motivate them to success.

Steve is a P.Eng. with a Mechanical Engineering degree from the University of Windsor and MBA from Wilfrid Laurier University. He is very involved in the community and is a board member with Family and Children Services for the Kitchener-Waterloo region. A lover of working collaboratively with teams, he is always focused on creating a culture of being positive, passionate, and proactive, and is never intimidated by taking on major challenges.

My Process

Step 1: Value Stream Map (VSM) of Current State

- Map out business process in sequence from start to finish identifying the supporting systems, functional resp., lead time (if an issue) along the way

Step 2: Walk the VSM

- Physical review of business processes and systems (shop floor, office, etc.) to validate VSM and identify other potential opportunities for improvement

Step 3: SWOT Analysis

- Documenting and ranking Internal Strengths/ Weaknesses and External Opportunities/ Threats

Step 3: VSM of Future State

- Completion of VSM document outlining desired future state of business processes and systems (streamlined processes, digitization, etc.)

Step 4: Digital Plan

- Report including key observations, recommendations, implementation roadmaps and cost analysis